







FIRE AND EMERGENCY SERVICES IN UPPER PROVIDENCE TOWNSHIP:

A Recommended Roadmap For The Future

Presented by Upper Providence Township Administration

Wednesday, April 4, 2018

Why Are We Here



PRESENTATION OUTLINE

- Responsibility of the Board of Supervisors
- Defining the Fire and Emergency Challenges
 In Upper Providence Township
- Establishing Minimum Measurable Goals
- Proposed Policy Recommendations
- Budget Projections and Analysis
- Proposed Roadmap and Milestones

BOARD OF SUPERVISORS RESPONSIBILITY

THE BUCK STOPS HERE

- The Commonwealth of Pennsylvania vests all public safety authority with a municipality's elected governing body.
- In Upper Providence Township, the governing body is the 5-member Board of Supervisors.
- The elected Supervisors obtain their authority from the Second Class Township Code, which clearly states.....

THE BUCK STOPS HERE

....the Board of Supervisors shall be charged with the general governance of the township and the execution of legislative, executive and administrative powers in order to ensure sound fiscal management and

THE BUCK STOPS HERE

....the Board of Supervisors shall be charged with the general governance of the township and the execution of legislative, executive and administrative powers in order to ensure sound fiscal management andto secure the health, safety and welfare of the citizens of the Township.



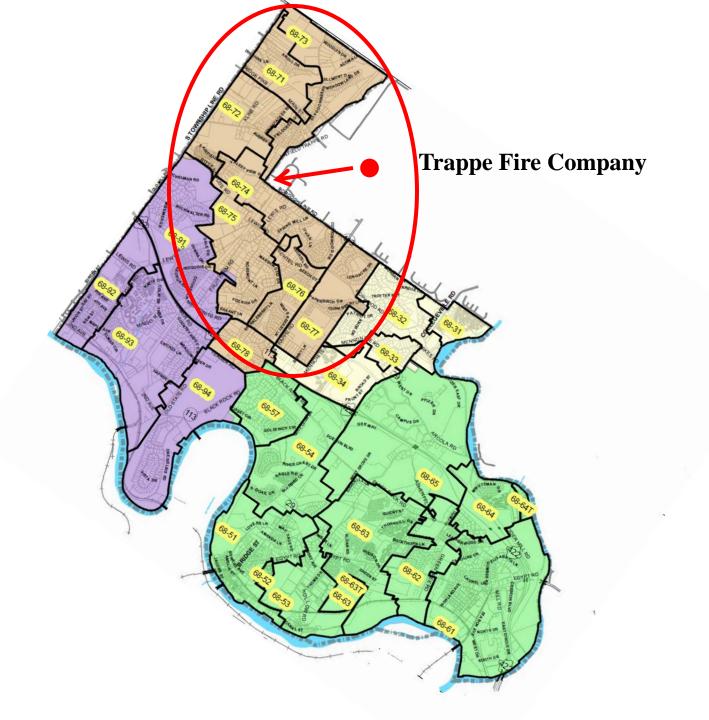
DEFINING THE CHALLENGES Fire Services

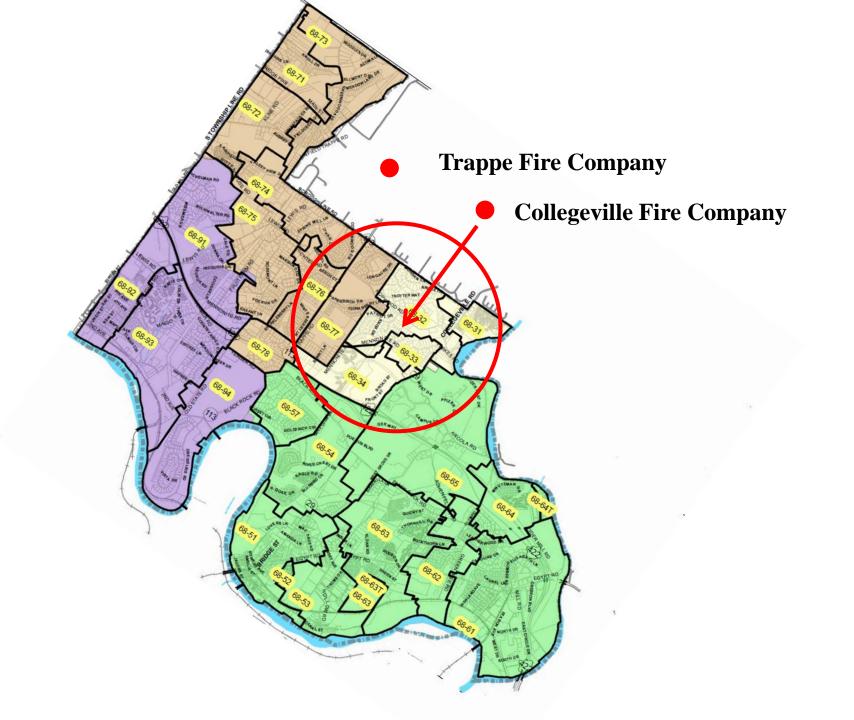
DEFINING THE CHALLENGES

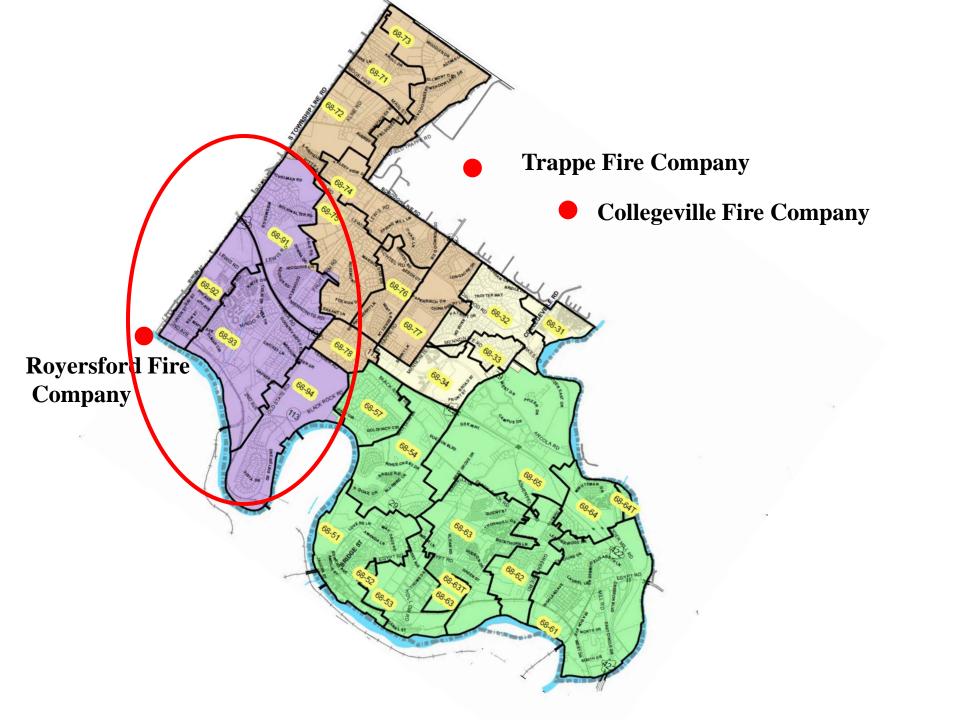
Fire Services

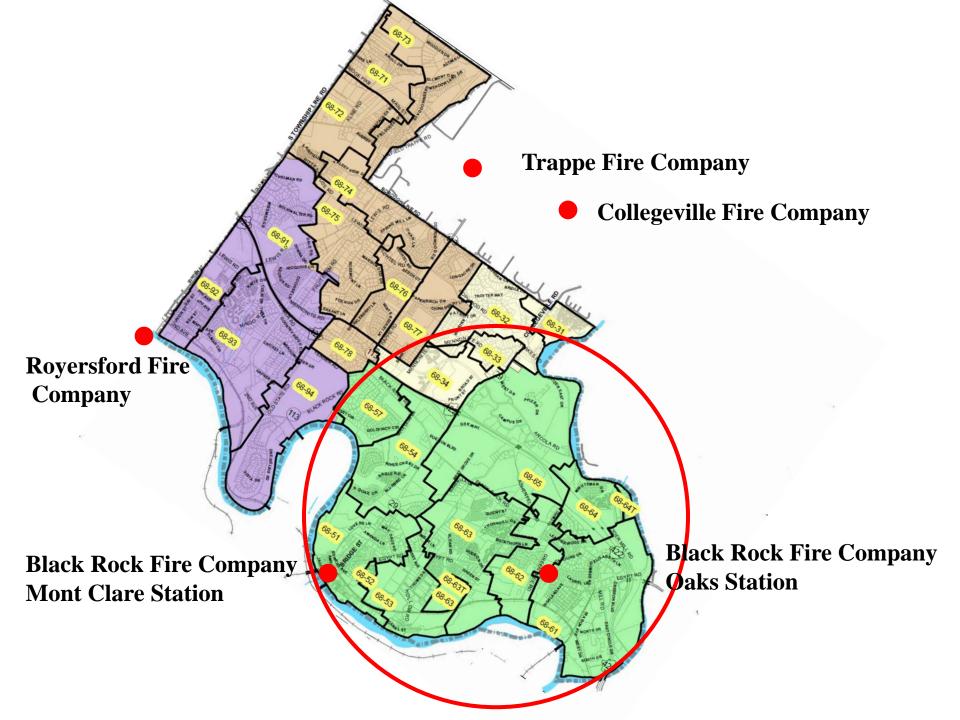
<u>Challenge #1 – Geography</u>: The Township is awkwardly shaped and its total land area comprises ~ 18 square miles. The shape of the Township combined with natural and physical barriers such as Route 422, the Perkiomen Creek and the Schuylkill River complicate the timely delivery of fire suppression services to all Township neighborhoods.



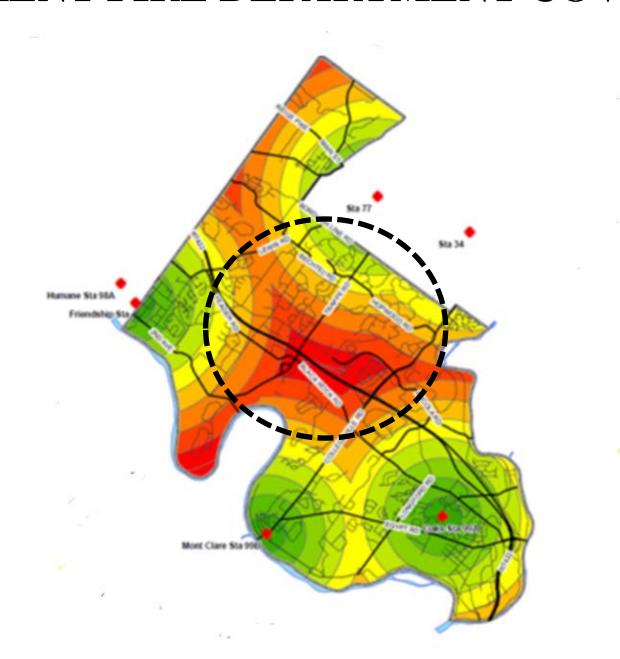








CURRENT FIRE DEPARTMENT COVERAGE



DEFINING THE CHALLENGES

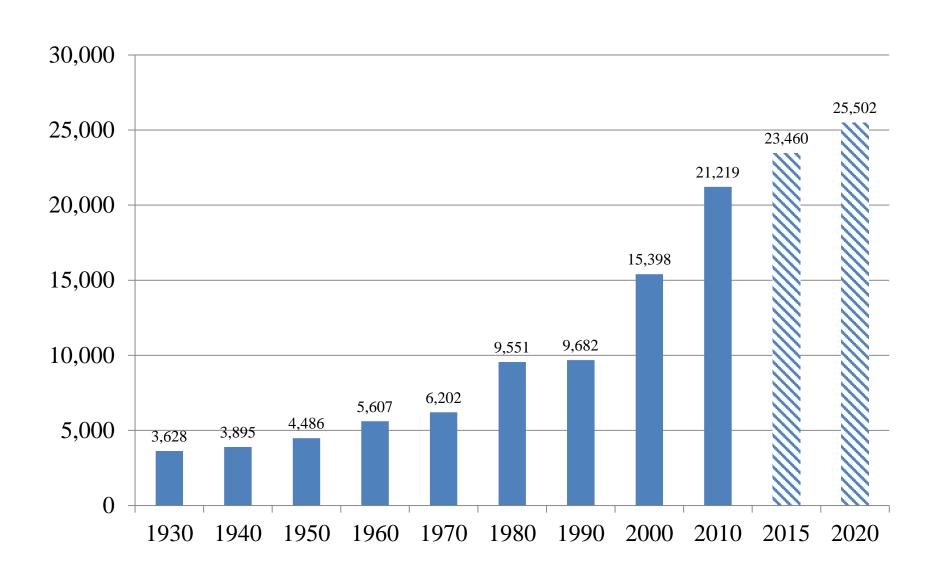
Fire Services

<u>Challenge #1 – Geography</u>: The Township is awkwardly shaped and its total land area comprises ~ 18 square miles. The shape of the Township combined with natural and physical barriers such as Route 422, the Perkiomen Creek and the Schuylkill River complicate the timely delivery of fire suppression services to all Township neighborhoods.

<u>Challenge #2 – Demographics</u>: Over the past 20 years, the Township's population has grown exponentially throughout these 18 square miles, transforming Upper Providence from a primarily blue collar, agrarian economy to the white collar, commuter workforce of today. During this same period, the number of active, volunteer firefighters has declined not only within the Township but also in the Commonwealth.

TOWNSHIP POPULATON TRENDS

2020 Estimated Population: 25,502



THEN



THEN

NOW





DEFINING THE CHALLENGES

Fire Services

<u>Challenge #1 – Geography</u>: The Township is awkwardly shaped and its total land equals ~ 18 square miles. This prevents the timely delivery of fire suppression services to all Township neighborhoods.

<u>Challenge #2 – Demographics</u>: Over the past 20 years, the Township's population has grown exponentially throughout these 18 square miles, transforming Upper Providence from a primarily blue collar, agrarian economy to the white collar, commuter workforce of today. During this same period, the number of active, volunteer firefighters has declined precipitously.

<u>Challenge #3 – Response Times:</u> These population and demographic trends have resulted in extended response times from the existing fire stations both inside and outside the Township, as well as an increase in understaffed calls over the past 10 years.

2017 FIRE RESPONSE TIMES

Dispatch to On Scene

FIRE COMPANY	RESPONSE TIME (mm:ss)
Collegeville Fire Company	12:59
Trappe Fire Company	11:24
Royersford Fire Company	12:21
Black Rock Volunteer Fire Company	11:35
Daytime Career Responders	6:12

2017 FIRE RESPONSE TIMES

Dispatch to On Scene

FIRE COMPANY	RESPONSE TIME (mm:ss)
Collegeville Fire Company	12:59
Trappe Fire Company	11:24
Royersford Fire Company	12:21
Black Rock Volunteer Fire Company	11:35
Daytime Career Responders	6:12



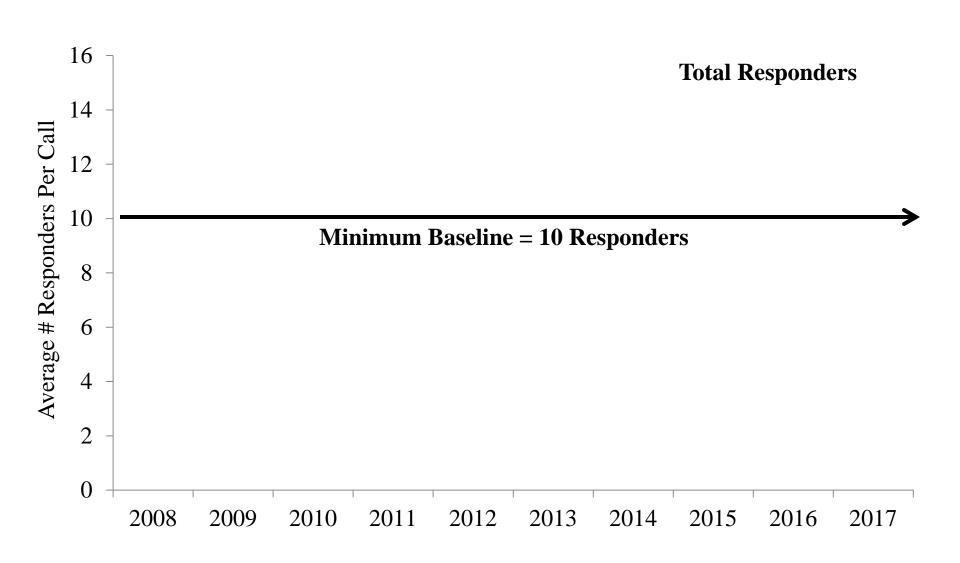
ESTABLISHING MINIMUM MEASURABLE GOALS

Fire Services

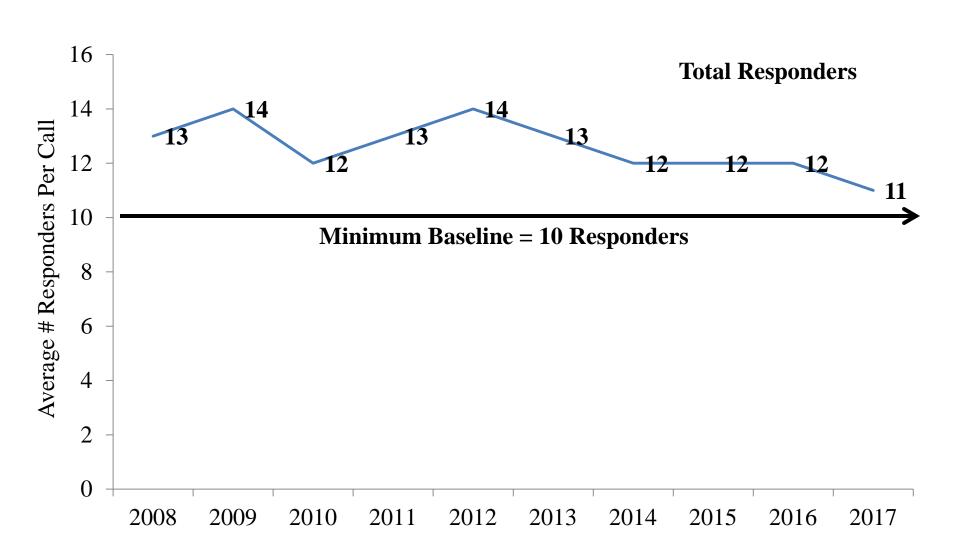
EVALUATING FIRE RESPONSES Establishing A Measurable Goal

- The Commonwealth has adopted no statewide benchmark for evaluating fire company response times.
- Utilizing guidance from the National Fire Protection Association (NFPA), staff is recommending a goal to have 10 qualified firefighters respond in 10 minutes or less 80% of the time for emergency calls.

AVERAGE NUMBER OF RESPONDERS PER FIRE CALL: 2008-2017



AVERAGE NUMBER OF RESPONDERS PER FIRE CALL: 2008-2017





DEFINING THE CHALLENGES Emergency Medical Services

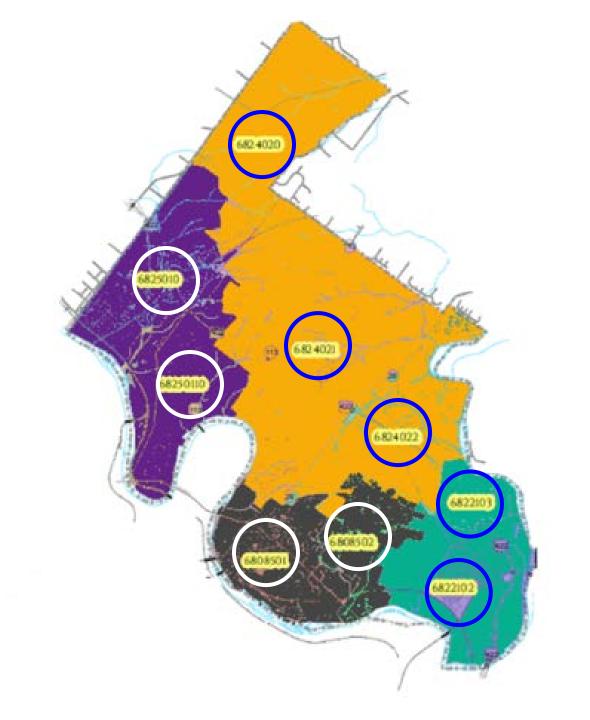
DEFINING THE CHALLENGES

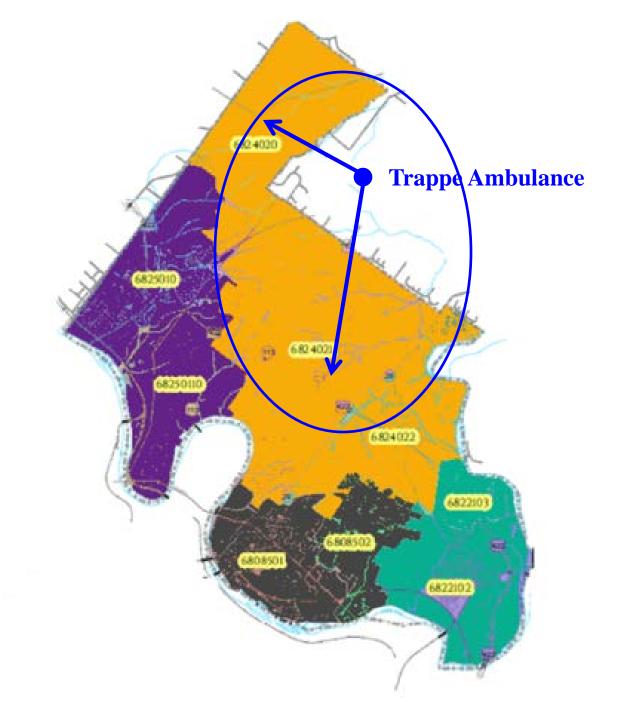
Emergency Medical Services

<u>Challenge #1 – Geography</u>: The Township is awkwardly shaped and its total land area exceeds 18 square miles. This prevents the timely delivery of emergency medical services to all Township neighborhoods.

<u>Challenge #2– Response Times:</u> These population and demographic trends have contributed to longer response times, which are expected to grow in the future unless addressed.

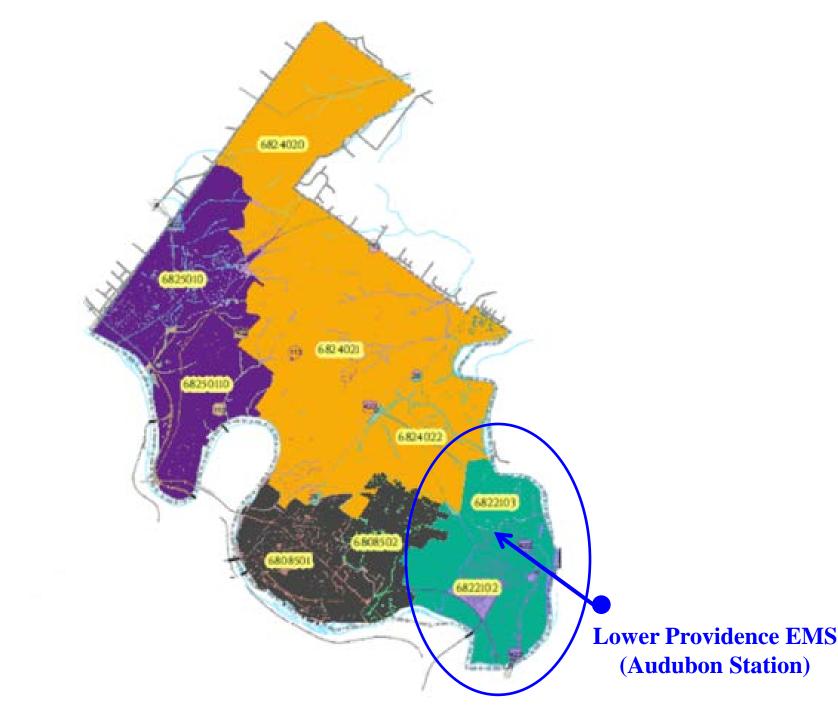
<u>Challenge #3 – Pooling Resources</u>: There's been too little dialogue among our immediate neighbors of Trappe and Royersford Boroughs to develop a coordinated effort to spend regional tax dollars more efficiently, especially on emergency medical services where the traditional economic model is deteriorating.





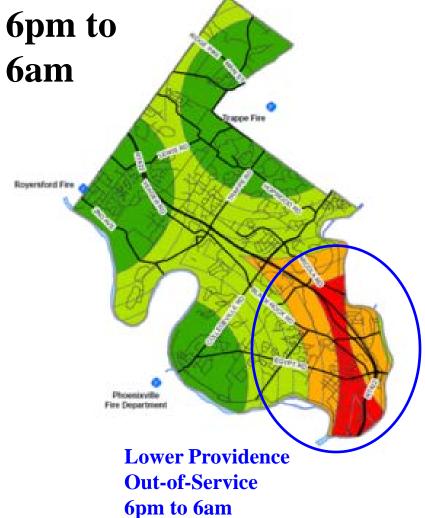


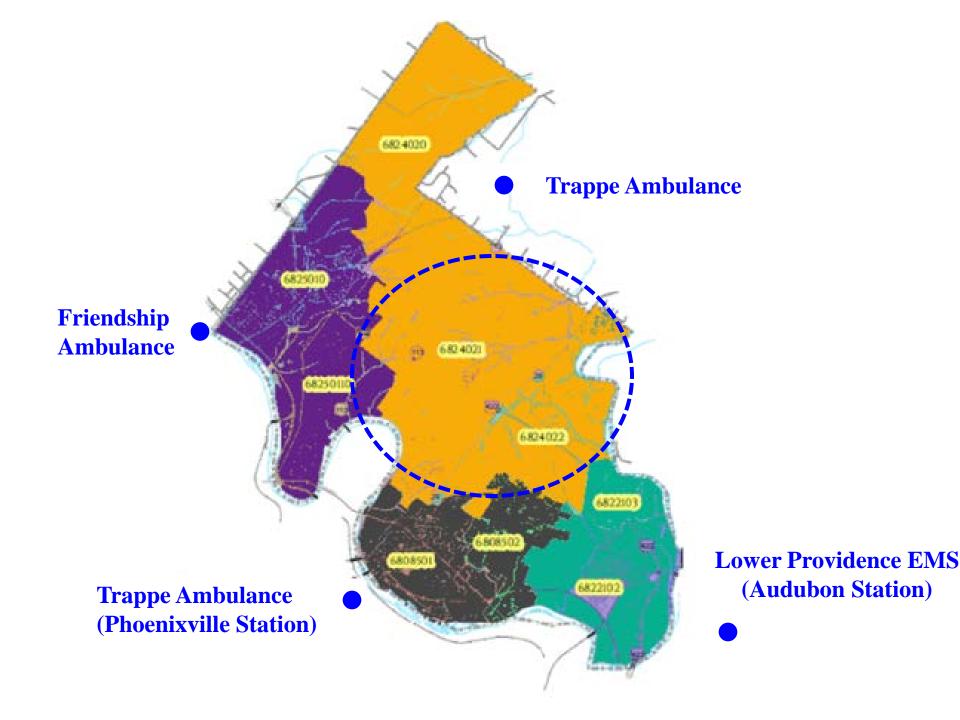




CURRENT EMS COVERAGE







DEFINING THE CHALLENGES

Emergency Medical Services

<u>Challenge #1 – Geography</u>: The Township is awkwardly shaped and its total land area exceeds 18 square miles. This prevents the timely delivery of emergency medical services to all Township neighborhoods.

<u>Challenge #2– Response Times:</u> These population and demographic trends have contributed to longer response times, which are expected to grow in the future unless addressed.

<u>Challenge #3 – Pooling Resources</u>: There's been too little dialogue among our immediate neighbors of Trappe and Royersford Boroughs to develop a coordinated effort to spend regional tax dollars more efficiently, especially on emergency medical services where the traditional economic model is deteriorating.

2017 EMS RESPONSE TIMES

Dispatch to On Scene

AMBULANCE COMPANY	RESPONSE TIME (mm:ss)
Lower Providence	9:24
Trappe Fire EMS	8:36
Friendship EMS	7:09
Trappe (Phoenixville)	8:36

EVALUATING EMS RESPONSES

Establishing A Measurable Goal

- The Commonwealth has adopted a minimum statewide response rate of 10 minutes from dispatch to on scene.
- Utilizing National Fire Protection Association
 (NFPA) guidance staff is recommending a minimum response goal of 8 minutes from dispatch to on scene for an ALS (advanced life support) response vehicle.

2017 EMS RESPONSE TIMES

Dispatch to On Scene

AMBULANCE COMPANY	RESPONSE TIME (mm:ss)
Lower Providence	9:24
Trappe Fire EMS	8:36
Friendship EMS	7:09
Trappe (Phoenixville)	8:36



Currently Meets Minimum State Requirement of 10 Minutes

2017 EMS RESPONSE TIMES

Dispatch to On Scene

AMBULANCE COMPANY	RESPONSE TIME (mm:ss)
Lower Providence	9:24
Trappe Fire EMS	8:36
Friendship EMS	7:09
Trappe (Phoenixville)	8:36



Currently Meets Minimum State Requirement of 10 Minutes



Does Not Meet Township Goal of 8 Minutes

DEFINING THE CHALLENGES

Emergency Medical Services

<u>Challenge #1 – Geography</u>: The Township is awkwardly shaped and its total land area exceeds 18 square miles. This prevents the timely delivery of emergency medical services to all Township neighborhoods.

<u>Challenge #2– Response Times:</u> These population and demographic trends have contributed to longer response times, which are expected to grow in the future unless addressed.

<u>Challenge #3 – Pooling Resources</u>: There's been too little dialogue among our immediate neighbors of Trappe and Royersford Boroughs to develop a coordinated effort to spend regional tax dollars more efficiently, especially on emergency medical services where the traditional economic model is deteriorating.

DUAL GOALS

Staff Recommendations





There should be a minimum 10 qualified firefighters to respond to a fire emergency in 10 minutes or less 80% of the time.



EMS Goal

There should be a medical response to the scene in 8 minutes or less.



POLICY RECOMMENDATIONS



POLICY RECOMMENDATIONS



1. Work with Black Rock Volunteer Fire Company officials to evaluate the viability of the Mont Clare Station and potential upgrades to the Oaks Station.

POLICY RECOMMENDATIONS



2. Expand the current 10 hour/5-day shift for career fire fighter/EMT personnel to a new 12 hour/7-day shift.

CURRENT STAFFING 50 Hours or 30% Per Week 7:30 am – 5:30 pm

S | M | T | W | T | F | S 12:00 AM 1:00 AM 2:00 AM 3:00 AM 4:00 AM 5:00 AM 6:00 AM 7:00 AM 8:00 AM 9:00 AM 10:00 AM 11:00 AM 12:00 PM 1:00 PM 2:00 PM 3:00 PM 4:00 PM 5:00 PM 6:00 PM 7:00 PM 8:00 PM 9:00 PM 10:00 PM 11:00 PM

PROPOSED STAFFING

84 Hours or 50% Per Week 6:00 am – 6:00 pm

	S	М	Т	w	Т	F	S
12:00 AM							
1:00 AM							
2:00 AM							
3:00 AM							
4:00 AM							
5:00 AM							
6:00 AM							
7:00 AM							
8:00 AM							
9:00 AM							
10:00 AM							
11:00 AM							
12:00 PM							
1:00 PM							
2:00 PM							
3:00 PM							
4:00 PM							
5:00 PM							
6:00 PM							
7:00 PM							
8:00 PM							
9:00 PM							
10:00 PM							
11:00 PM							

BUDGET IMPACT ANALYSIS Projected Cost of New 12 Hour Shifts

DESCRIPTION	AMOUNT
2018 Budgeted Fire Protection Expenses	1,566,352
Increase In Salary/Benefits For 12-Hour Shift	206,841
Estimated 2019 Expenses	1,773,193

~ 13% Increase To Fund New 12-Hour Shifts

POLICY RECOMMENDATIONS





3. Establish a centralized emergency services facility to house both fire and EMS personnel.

POLICY RECOMMENDATIONS



4. Provide a dedicated advanced life support (ALS) ambulance or medic responder unit to reduce response times for ALS care to less than 8 minutes.



ALTERNATIVE #1: Advanced Life Support Ambulance

• PROPOSAL: To procure and equip a new ALS ambulance and contract with a local EMS agency to staff ambulance.

• ESTIMATED CAPITAL COST:

- Cost of Ambulance: \$190,000
 - Less \$50,000 Dow Grant
 - Net Projected Cost: \$140,000

• <u>PROS</u>:

- Contracted agency would provide a 24/7 ALS response that will meet or exceed minimum
 Township goals.
- Under this alternative, the contracted agency will have the ability to transport the patient to the nearest medical facility.

• <u>CONS</u>:

- Contracting with a single agency could adversely impact the economic viability of other EMS agencies that service UPT's outer neighborhoods.
- Township ambulance would not necessarily be anchored to the Black Rock campus. It could be dispatched outside the Township.



ALTERNATIVE #2: Medic Responder

- <u>PROPOSAL</u>: To procure and equip a new vehicle to serve as a medic responder.
- ESTIMATED CAPITAL COST:
 - Full Cost of Medic Responder: \$50,000
 - Less \$50,000 Dow Grant
 - Net Projected Capital Cost: \$0
- Current EMS response and billing mechanism will remain unchanged.
- Partnership with local EMS provider to staff one paramedic 24/7.

• <u>PROS</u>:

- 24/7 medic responder will ensure prompt ALS care that will meet or exceed minimum 8 minute response goal.
- Medic responder may assist with fire emergencies
 24/7 if available.
- No need for full ambulance capital outlay at this time until UPT call volume reaches a critical threshold.

• <u>PROS</u>:

- Medic responder will remain anchored to the new centralized station and will less likely be called outside the Township.
- Greater uptime, back in service quickly because the medic responder will focus only on treatment and stabilization.
- Transport and billing will be handled by the designated EMS agency within the existing service area.

• <u>CONS</u>:

- The estimated operational costs to provide a medic responder 24/7 will be higher than contracting with a single ambulance company.
- The responder could be called outside the Township on rare occasions.



CRITERIA	ALS AMBULANCE	ALS MEDIC RESPONDER
TOTAL COST IMPACT TO UPT	2	1
RESPONSE TIME	2	3
QUALITY OF SERVICE TO UPT	3	3
IMPACT ON REGIONAL PROVIDERS	1	3
EXCLUSIVELY SERVES UPT	1	3
CREW UPTIME AVAILABILITY	2	3
	11	16



CRITERIA	ALS AMBULANCE	ALS MEDIC RESPONDER
TOTAL COST IMPACT TO UPT	2	1
RESPONSE TIME	2	3
QUALITY OF SERVICE TO UPT	3	3
IMPACT ON REGIONAL PROVIDERS	1	3
EXCLUSIVELY SERVES UPT	1	3
CREW UPTIME AVAILABILITY	2	3
	11	16



CRITERIA	ALS AMBULANCE	ALS MEDIC RESPONDER
TOTAL COST IMPACT TO UPT	2	1
RESPONSE TIME	2	3
QUALITY OF SERVICE TO UPT	3	3
IMPACT ON REGIONAL PROVIDERS	1	3
EXCLUSIVELY SERVES UPT	1	3
CREW UPTIME AVAILABILITY	2	3
	11	16



CRITERIA	ALS AMBULANCE	ALS MEDIC RESPONDER
TOTAL COST IMPACT TO UPT	2	1
RESPONSE TIME	2	3
QUALITY OF SERVICE TO UPT	3	3
IMPACT ON REGIONAL PROVIDERS	1	3
EXCLUSIVELY SERVES UPT	1	3
CREW UPTIME AVAILABILITY	2	3
	11	16



CRITERIA	ALS AMBULANCE	ALS MEDIC RESPONDER
TOTAL COST IMPACT TO UPT	2	1
RESPONSE TIME	2	3
QUALITY OF SERVICE TO UPT	3	3
IMPACT ON REGIONAL PROVIDERS	1	3
EXCLUSIVELY SERVES UPT	1	3
CREW UPTIME AVAILABILITY	2	3
	11	16



CRITERIA	ALS AMBULANCE	ALS MEDIC RESPONDER
TOTAL COST IMPACT TO UPT	2	1
RESPONSE TIME	2	3
QUALITY OF SERVICE TO UPT	3	3
IMPACT ON REGIONAL PROVIDERS	1	3
EXCLUSIVELY SERVES UPT	1	3
CREW UPTIME AVAILABILITY	2	3
	11	16



CRITERIA	ALS AMBULANCE	ALS MEDIC RESPONDER
TOTAL COST IMPACT TO UPT	2	1
RESPONSE TIME	2	3
QUALITY OF SERVICE TO UPT	3	3
IMPACT ON REGIONAL PROVIDERS	1	3
EXCLUSIVELY SERVES UPT	1	3
CREW UPTIME AVAILABILITY	2	3
	11	16



BUDGET ANALYSIS

Ambulance vs. Medic Responder

YEAR ONE START-UP COSTS

CATEGORY	ALS AMBULANCE	ALS MEDIC RESPONDER
Capital Expense		
New Vehicle	190,000	50,000
Heart Monitor	30,000	30,000
(Less DOW Grant)	(50,000)	(50,000)
Net Capital Outlay	170,000	30,000
Operating Expense		
Payroll	(By Contract) 346,000	241,000
Workers Compensation	(By Contract) 24,000	17,000
Office Supplies	(By Contract) 1,200	1,200
EMS Supplies	(By Contract) 16,000	5,000
(Less Contracted Billings)	(By Contract) (272,000)	(10,000)
(Less Paramedicine Grants)	0	(20,000)
Net Operating Outlay	115,200	234,200
YEAR 1 STARTUP COSTS	285,200	264,200

CATEGORY	ALS AMBULANCE	ALS MEDIC RESPONDER
Capital Expense		
New Vehicle	190,000	50,000
Heart Monitor	30,000	30,000
(Less DOW Grant)	(50,000)	(50,000)
Net Capital Outlay	170,000	30,000
Operating Expense		
Payroll	(By Contract) 346,000	241,000
Workers Compensation	(By Contract) 24,000	17,000
Office Supplies	(By Contract) 1,200	1,200
EMS Supplies	(By Contract) 16,000	5,000
(Less Contracted Billings)	(By Contract) (272,000)	(10,000)
(Less Paramedicine Grants)	0	(20,000)
Net Operating Outlay	115,200	234,200
YEAR 1 STARTUP COSTS	285,200	264,200

CATEGORY	ALS AMBULANCE	ALS MEDIC RESPONDER
Capital Expense		
New Vehicle	190,000	50,000
Heart Monitor	30,000	30,000
(Less DOW Grant)	(50,000)	(50,000)
Net Capital Outlay	170,000	30,000
Operating Expense		
Payroll	(By Contract) 346,000	241,000
Workers Compensation	(By Contract) 24,000	17,000
Office Supplies	(By Contract) 1,200	1,200
EMS Supplies	(By Contract) 16,000	5,000
(Less Contracted Billings)	(By Contract) (272,000)	(10,000)
(Less Paramedicine Grants)	0	(20,000)
Net Operating Outlay	115,200	234,200
YEAR 1 STARTUP COSTS	285,200	264,200

BUDGET ANALYSIS

Ambulance vs. Medic Responder

ANNUAL OPERATING COSTS FOR YEARS 2+

CATEGORY	ALS AMBULANCE	ALS MEDIC RESPONDER
Operating Expense	•	
Annual Vehicle Depreciation	(5-Year Life) 40,000	(7-Year Life) 8,000
Payroll	(By Contract) 346,000	241,000
Workers Compensation	(By Contract) 24,000	17,000
Office Supplies	(By Contract) 1,200	1,200
EMS Supplies	(By Contract) 16,000	5,000
(Less Contracted Billings)	(By Contract) (272,000)	(10,000)
(Less Paramedicine Grants)	0	(20,000)
YEARS 2+ ANNUAL COSTS	155,200	242,200

BUDGET ANALYSIS

Ambulance vs. Responder

ANNUAL OPERATING COSTS FOR YEARS 2+

CATEGORY	ALS AMBULANCE	ALS MEDIC RESPONDER
Operating Expense		
Annual Vehicle Depreciation	(5-Year Life) 40,000	(7-Year Life) 8,000
Payroll	(By Contract) 346,000	241,000
Workers Compensation	(By Contract) 24,000	17,000
Office Supplies	(By Contract) 1,200	1,200
EMS Supplies	(By Contract) 16,000	5,000
(Less Contracted Billings)	(By Contract) (272,000)	(10,000)
(Less Paramedicine Grants)	0	(20,000)
YEAR 1 STARTUP COSTS	155,200	242,200

BUDGET ANALYSIS

Ambulance vs. Medic Responder

ANNUAL OPERATING COSTS FOR YEARS 2+

CATEGORY	ALS AMBULANCE	ALS MEDIC RESPONDER	
Operating Expense			
Annual Vehicle Depreciation	(5-Year Life) 40,000	(7-Year Life) 8,000	
Payroll	(By Contract) 346,000	241,000	
Workers Compensation	(By Contract) 24,000	17,000	
Office Supplies	(By Contract) 1,200	1,200	
EMS Supplies	(By Contract) 16,000	5,000	
(Less Contracted Billings)	(By Contract) (272,000)	(10,000)	
(Less Paramedicine Grants)	0	(20,000)	
YEAR 1 STARTUP COSTS	155,200	242,200	



BUDGET PROJECTIONS AND ANALYSIS



Current vs New Program

DESCRIPTION	FIRE	EMS	TOTAL
2018 APPROVED SPENDING PLAN	1,566,352	50,000	1,616,352
INTRODUCTION OF 12-HOUR SHIFTS	206,841		1,823,193
NEW ALS AMBULANCE OR RESPONDER		242,200	2,065,393
(LESS FIRE COST RECOVERIES)	(10,000)		2,055,393
(LESS FIRE PROTECTION PERMITS)	(50,000)		2,005,393
(LESS FIRE INSPECTIONS)	(40,000)		1,965,393
(LESS HOSPITAL PARAMEDIC GRANTS)		(25,000)	1,940,393
(LESS BILLING CREDITS FOR ALS CALLS)		(20,000)	1,920,393
TOTAL NET COSTS FOR NEW PROGRAM	1,673,193	247,200	1,920,393

Current vs New Program

DESCRIPTION	FIRE	EMS	TOTAL
2018 APPROVED SPENDING PLAN	1,566,352	50,000	1,616,352
INTRODUCTION OF 12-HOUR SHIFTS	206,841		1,823,193
NEW ALS AMBULANCE OR RESPONDER		242,200	2,065,393
(LESS FIRE COST RECOVERIES)	(10,000)		2,055,393
(LESS FIRE PROTECTION PERMITS)	(50,000)		2,005,393
(LESS FIRE INSPECTIONS)	(40,000)		1,965,393
(LESS HOSPITAL PARAMEDIC GRANTS)		(25,000)	1,940,393
(LESS BILLING CREDITS FOR ALS CALLS)		(20,000)	1,920,393
TOTAL NET COSTS FOR NEW PROGRAM	1,673,193	247,200	1,920,393

Current vs New Program

DESCRIPTION	FIRE	EMS	TOTAL
2018 APPROVED SPENDING PLAN	1,566,352	50,000	1,616,352
INTRODUCTION OF 12-HOUR SHIFTS	206,841		1,823,193
NEW ALS AMBULANCE OR RESPONDER		242,200	2,065,393
(LESS FIRE COST RECOVERIES)	(10,000)		2,055,393
(LESS FIRE PROTECTION PERMITS)	(50,000)		2,005,393
(LESS FIRE INSPECTIONS)	(40,000)		1,965,393
(LESS HOSPITAL PARAMEDIC GRANTS)		(25,000)	1,940,393
(LESS BILLING CREDITS FOR ALS CALLS)		(20,000)	1,920,393
TOTAL NET COSTS FOR NEW PROGRAM	1,673,193	247,200	1,920,393

Current vs New Program

DESCRIPTION	FIRE	EMS	TOTAL
2018 APPROVED SPENDING PLAN	1,566,352	50,000	1,616,352
INTRODUCTION OF 12-HOUR SHIFTS	206,841		1,823,193
NEW ALS AMBULANCE OR RESPONDER		242,200	2,065,393
(LESS FIRE COST RECOVERIES)	(10,000)		2,055,393
(LESS FIRE PROTECTION PERMITS)	(50,000)		2,005,393
(LESS FIRE INSPECTIONS)	(40,000)		1,965,393
(LESS HOSPITAL PARAMEDIC GRANTS)		(25,000)	1,940,393
(LESS BILLING CREDITS FOR ALS CALLS)		(20,000)	1,920,393
TOTAL NET COSTS FOR NEW PROGRAM	1,673,193	247,200	1,920,393

TOTAL ESTIMATED COST DIFFERENTIAL:

304,041

Current vs New Program

DESCRIPTION	FIRE	EMS	TOTAL
2018 APPROVED SPENDING PLAN	1,566,352	50,000	1,616,352
INTRODUCTION OF 12-HOUR SHIFTS	206,841		1,823,193
NEW ALS AMBULANCE OR RESPONDER		242,200	2,065,393
(LESS FIRE COST RECOVERIES)	(10,000)		2,055,393
(LESS FIRE PROTECTION PERMITS)	(50,000)		2,005,393
(LESS FIRE INSPECTIONS)	(40,000)		1,965,393
(LESS HOSPITAL PARAMEDIC GRANTS)		(25,000)	1,940,393
(LESS BILLING CREDITS FOR ALS CALLS)		(20,000)	1,920,393
TOTAL NET COSTS FOR NEW PROGRAM	1,673,193	247,200	1,920,393

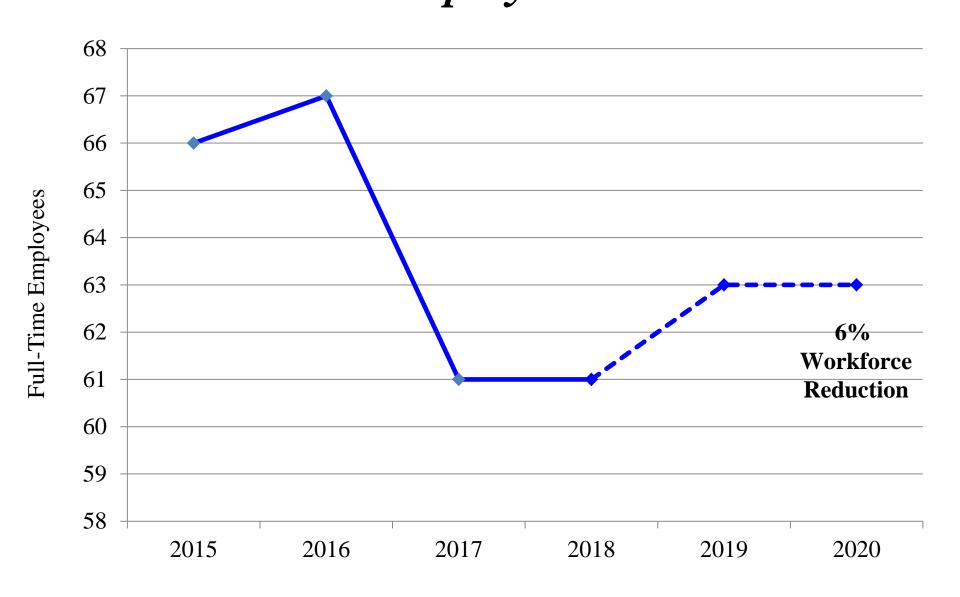
TOTAL ESTIMATED COST DIFFERENCE:

ENCE: 304,041

% INCREASE

18.8 %

TOWNSHIP WORKFORCE IMPACT On Full-Time Employment: 2015-2020









IMPACT ON PUBLIC SAFETY LEVY

Proposed Public Safety Levy To Remain Unchanged



Current Breakdown and Projections

DESCRIPTION	LEVY BREAKDOWN	2018 BUDGET	2018 PROJECTED
FIRE	.675	1,350,000	1,428,030
AMBULANCE	.025	50,000	52,890
POLICE - GENERAL	.500	1,000,000	1,057,800
	1.200	2,400,000	2,538,720

Current Breakdown and Projections

DESCRIPTION	LEVY BREAKDOWN	2018 BUDGET	2018 PROJECTED
FIRE	.675	1,350,000	1,428,030
AMBULANCE	.025	50,000	52,890
POLICE - GENERAL	.500	1,000,000	1,057,800
	1.200	2,400,000	2,538,720

Proposed Breakdown and Projections

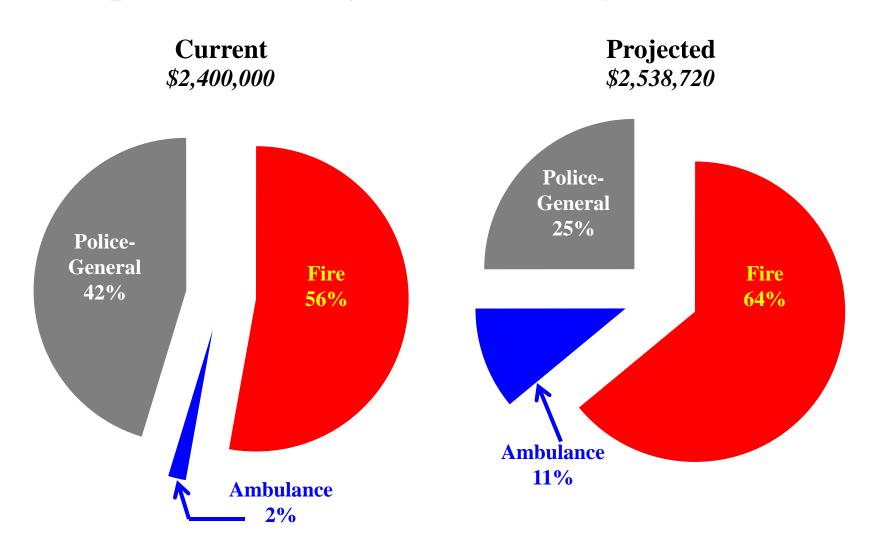
DESCRIPTION	LEVY BREAKDOWN	NEW % BREAKDOWN	2019 BUDGET
FIRE	0.769	64 %	1,626,352
AMBULANCE	0.127	11 %	269,200
POLICE - GENERAL	0.304	25 %	643,168
	1.200	100 %	2,538,720

Proposed Breakdown and Projections

DESCRIPTION	LEVY BREAKDOWN	NEW % BREAKDOWN	2019 BUDGET
FIRE	0.769	64 %	1,626,352
AMBULANCE	0.127	11 %	269,200
POLICE - GENERAL	0.304	25 %	643,168
	1.200	100 %	2,538,720

IMPACT ON PUBLIC SAFETY LEVY

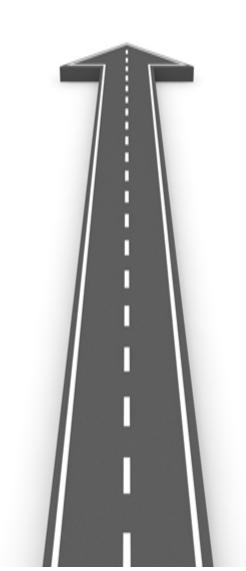
Proposed Change In The Levy Allocation



ROADMAP AND MILESTONES

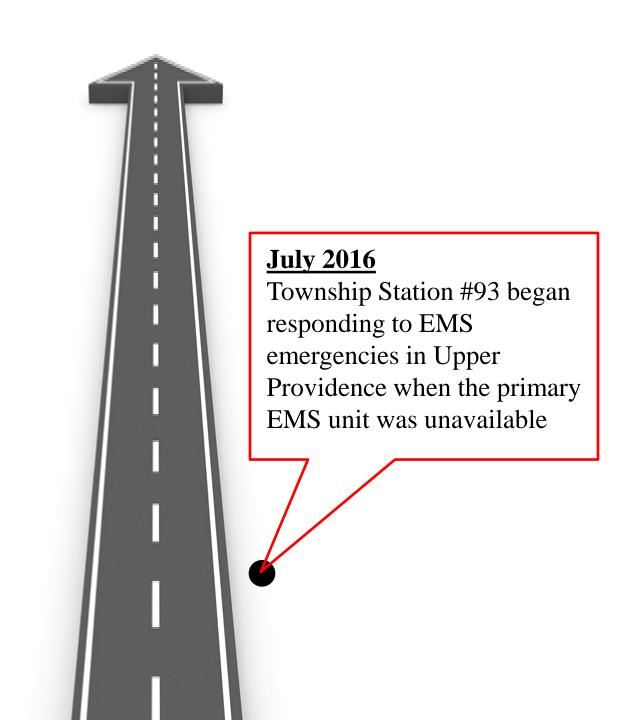


THE ROAD THUS FAR Noteworthy Accomplishments 2016-2018





Township updated EMS beat lists (aka 2nd due units) for each of the nine (9) Emergency Service Zones in Upper Providence

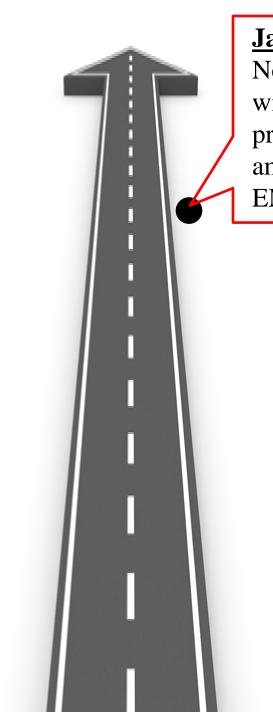




Township Station #93 becomes an officially licensed QRS through the State Department of Health.

December 2017

Supervisors amended Township Code to give UPT Emergency Services increased oversight over Fire and EMS services.

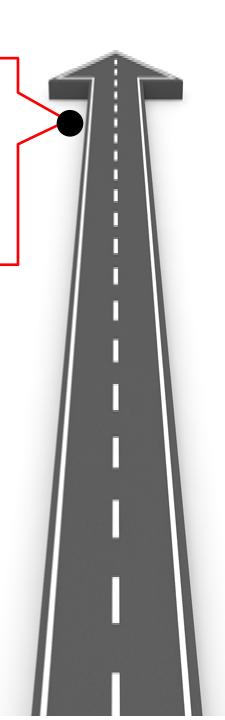


January 2018

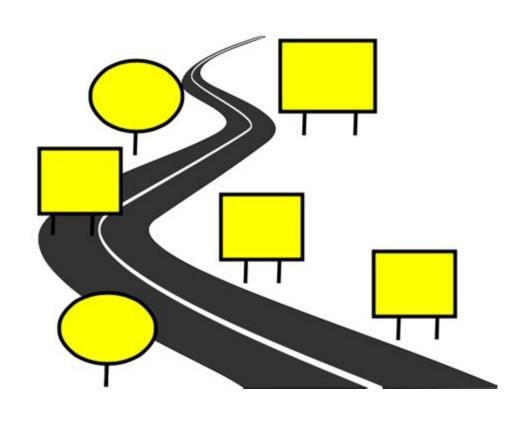
New EMS contracts finalized with all area ambulance providers, requiring GPS in all ambulances and honoring all EMS subscription agreements.

January 2018

New policy established outlining penalties for violation Township policies such as cancelling EMS units during 2nd due emergencies.



NEXT MILESTONES Phases 1 to 3



PHASE 1 MILESTONES 0 to 6 Months

- Form joint Township-BRVFC Committee:
 - To address the integration of career and volunteer staff.
 - To identify space at the Oaks Station for interim daytime career staff to supplement the volunteer response.
 - To address adding stipend volunteers to assist during evening hours.
 - Investigate budgeting to integrate volunteers, stipend volunteers and career staff.

PHASE 1 MILESTONES 0 to 12 Months

- Implement new 12-hour shifts for career fire fighter/EMTs. Begin process of onboarding 2 additional career staff to provide 12-hour shifts from 6:00 a.m. and 6:00 p.m.
 - Target Date: January 2019

PHASE 1 MILESTONES 0 to 12 Months

- Procure either an ALS Ambulance or ALS medic responder for interim deployment at the Black Rock campus.
 - Target date: August 2018
- Complete either a contract or partnership agreement with a local agency to obtain paramedic responders to staff new ALS unit.
 - Target Date: June 2018

PHASE 2 MILESTONES 24 Months to 36 Months

- New Centralized Facility To Go Into Service
 - Targeted Date Range: Late 2019 Early 2020
- Features To Include:
 - Comfortable bunk areas to house overnight
 FF/EMTs and contracted EMS responders.
 - Day Room to encourage positive integration among paid, volunteer and contracted crews.
 - Small clinic area to provide wellness checkups for UPT senior population such as blood pressure and insulin readings.

PHASE 2 MILESTONES 24 Months to 36 Months

- Since BRVFC owns their stations the Township is offering to:
 - Support BRVFC in finalizing plans for the future disposition of the Mont Clare Station
 - Targeted Date Range: Mid 2020
 - Support BRVFC in finalizing any potential upgrades to the Oaks Station
 - Targeted Date Range: Mid 2020

PHASE 3 MILESTONES Explore Long-Term Regional Solution

- Phases 1-2 provide a reasonable roadmap to bring the Township's fire and EMS services up to defined minimal standards.
- Looking out 3-5 years, there needs to be better coordination among elected officials to:
 - Address the inefficient appropriation of capital dollars for fire apparatus.
 - Develop a long-term, regional solution for providing emergency medical services to UPT and its neighboring boroughs.

PHASE 3 MILESTONES Possible Long Term Strategies

1. Form a committee of elected and appointed officials from Upper Providence Township, Trappe, Collegeville and Royersford Boroughs to explore ways to improve cost efficiencies.

PHASE 3 MILESTONES Possible Long Term Strategies

2. Seek regional grant support and professional consulting assistance from Harrisburg to help for forge a realistic, regional blueprint by 2025.

PHASE 3 MILESTONES Possible Long Term Strategies

3. Consider the formation of a Council of Governments to maintain a regular dialogue among area elected officials on important regional matters such as Fire and EMS.

UPT TAX RANKING In Montgomery County

- Of the 67 municipalities that make-up Montgomery County:
 - Upper Providence has the 7th lowest real estate tax rate in the County, which includes municipalities that have no full-time police or career fire or EMT staff.

UPT TAX RANKING In Montgomery County

- Of the 67 municipalities that make-up Montgomery County:
 - Upper Providence has the lowest real-estate tax rate in Montgomery for all municipalities that have both a full-time police and career fire/EMTs.







QUESTIONS?